

# NUVAMA

Investor Presentation

Q1 FY26

# Contents

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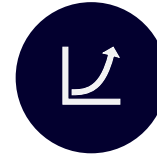
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## 1. ABOUT US

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## 2. INDUSTRY OVERVIEW

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## 3. PERFORMANCE UPDATE

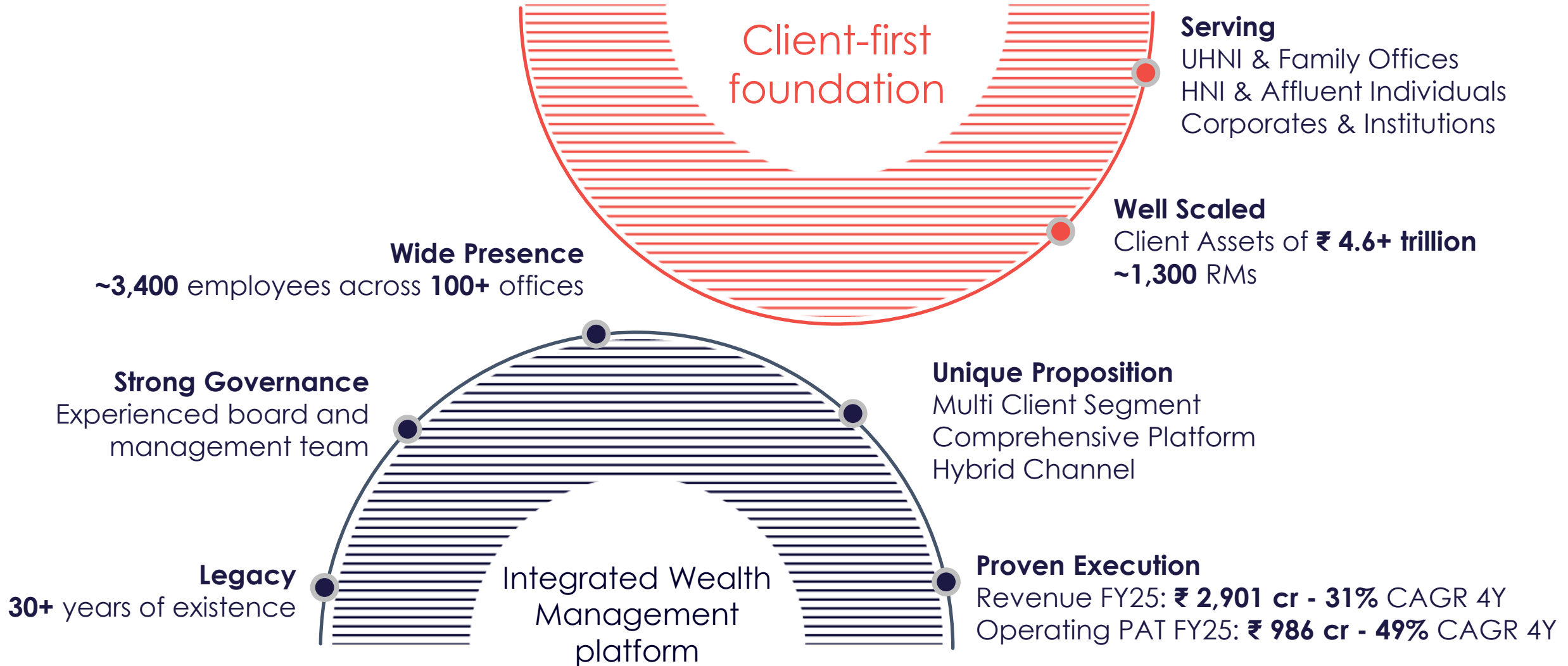
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## 4. STRATEGY

# Summary

- Strong institutional ownership: PAG (promoter of company), one of the largest Asia-based alternative investment managers
- Integrated wealth management platform with exhaustive suite of offerings
- Only established player with proven execution across Affluent, HNI and UHNI client segments
- High growth company with diversified and superior quality of earnings

# ABOUT Nuvama



# Majority owned by **PAG** (promoter of company) a **LEADING INVESTMENT FIRM**



One of the largest Asia-based alternative investment managers with USD 55B+ of assets under management in private equity, real assets, credit & markets

Assets Under Management <sup>1</sup>

**USD 55B+**

Number of offices <sup>2</sup>

**13**

Total Employees <sup>1</sup>

**~820**

## ASIA'S PREMIER ALTERNATIVE ASSET MANAGER



Deep regional and sectorial expertise across market cycles



Global best practice in risk management and governance



Deep global and India network

Adding strategic value to Nuvama

# COMPREHENSIVE WEALTH MANAGEMENT PLATFORM

with exhaustive suite of offerings

Our vision is to provide our clients with comprehensive and tailored wealth management solutions and advice

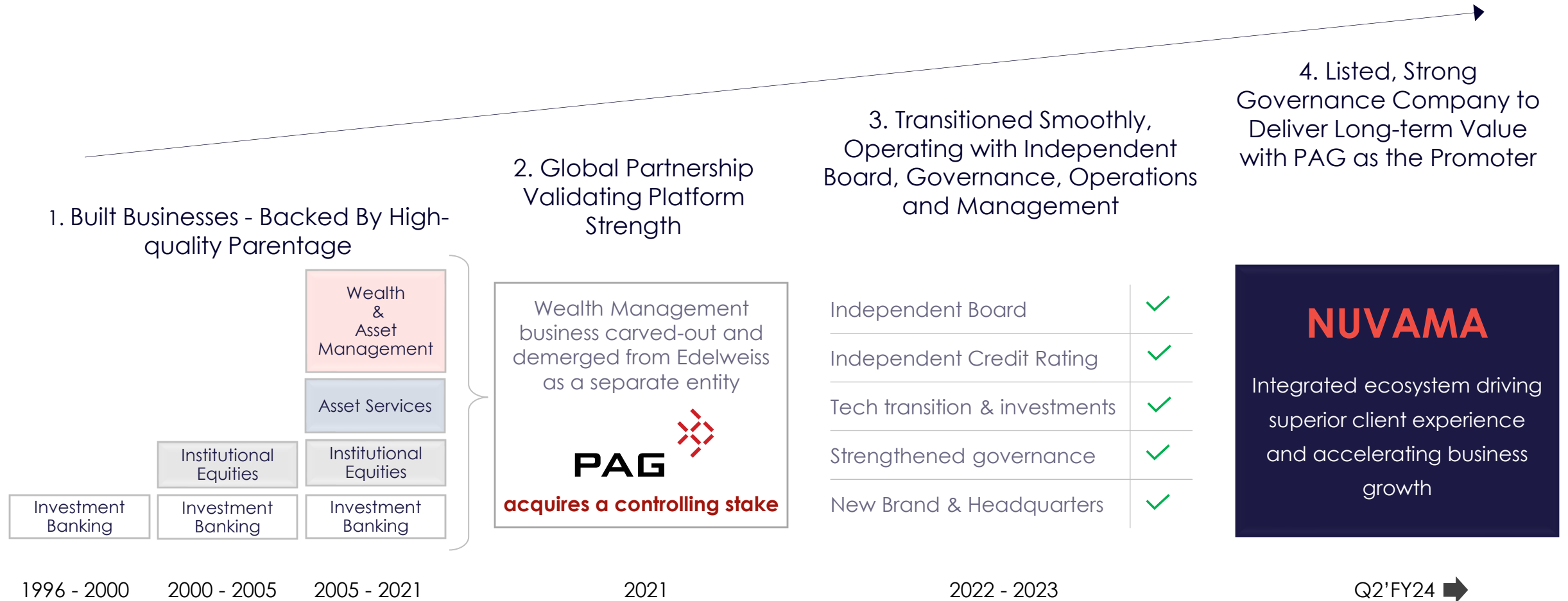
## We Serve

|                             |
|-----------------------------|
| UHNI and Family Offices     |
| Affluent and HNI            |
| Corporates and Institutions |

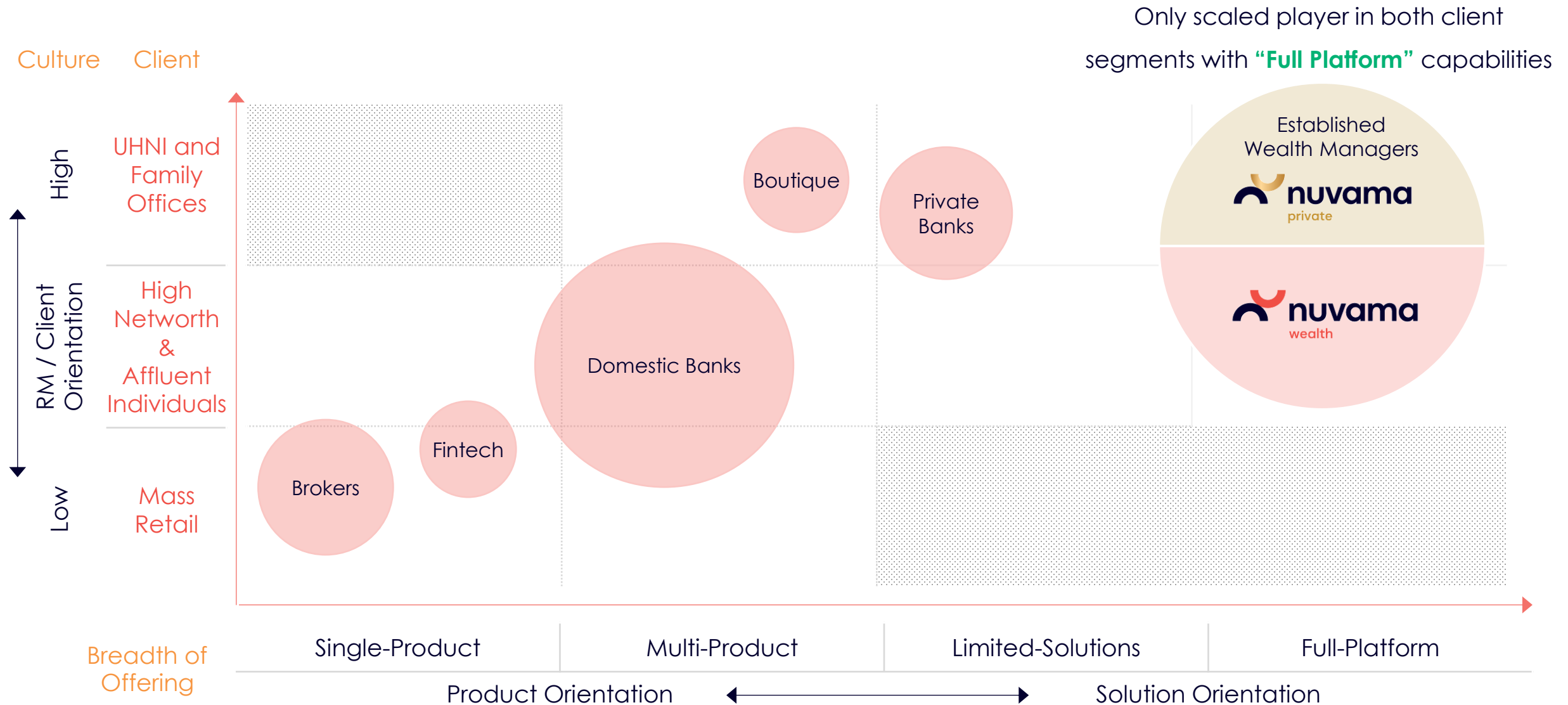
## We Provide Access To

| 1. Products                                                           |                                              | 2. Advisory                                  |                               | 3. Capital Markets       |                    |
|-----------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|--------------------------|--------------------|
| Third Party Product Distribution                                      | Proprietary (In-house manufactured products) | Wealth Advisory                              | Institutional Investor Access | Exchange Traded Products | Investment Banking |
| 4. Capital                                                            |                                              | 5. Integrated Technology Platform            |                               |                          |                    |
| Lending Against Securities<br>ESOP Funding<br>Margin Trading Facility |                                              | Onboarding, Transactions                     | Servicing, Reporting, Advice  |                          |                    |
|                                                                       |                                              | Empowering Clients and Relationship Managers |                               |                          |                    |

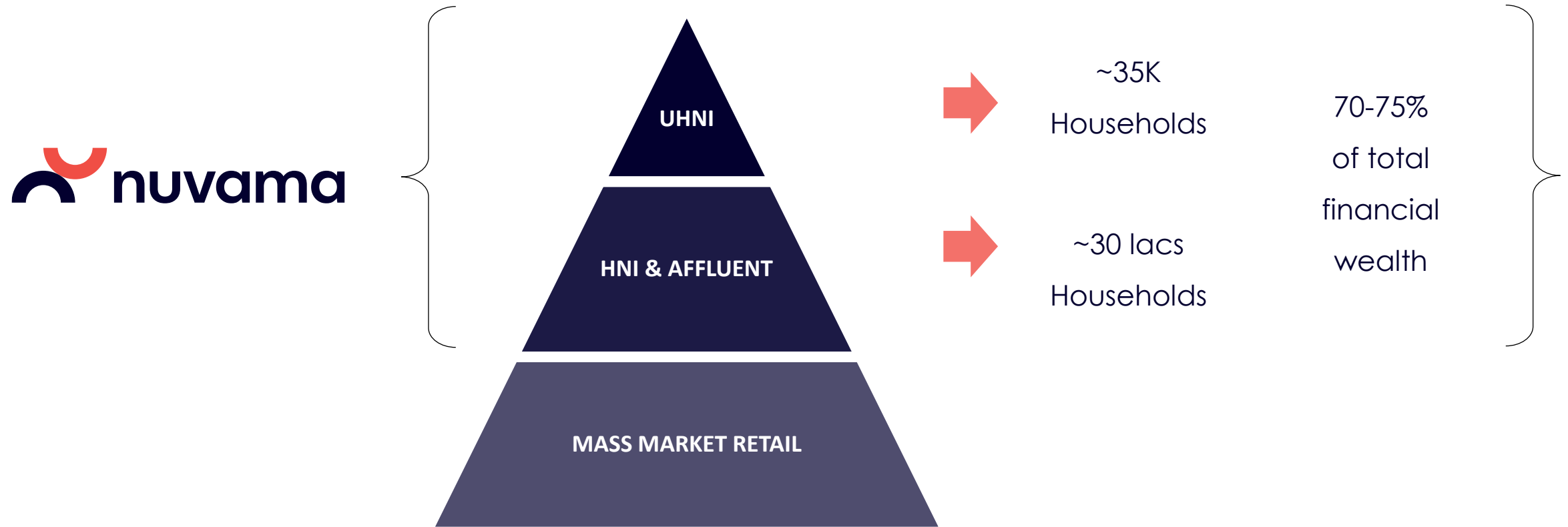
# Evolved from individual businesses into an **INTEGRATED WEALTH MANAGEMENT PLATFORM**



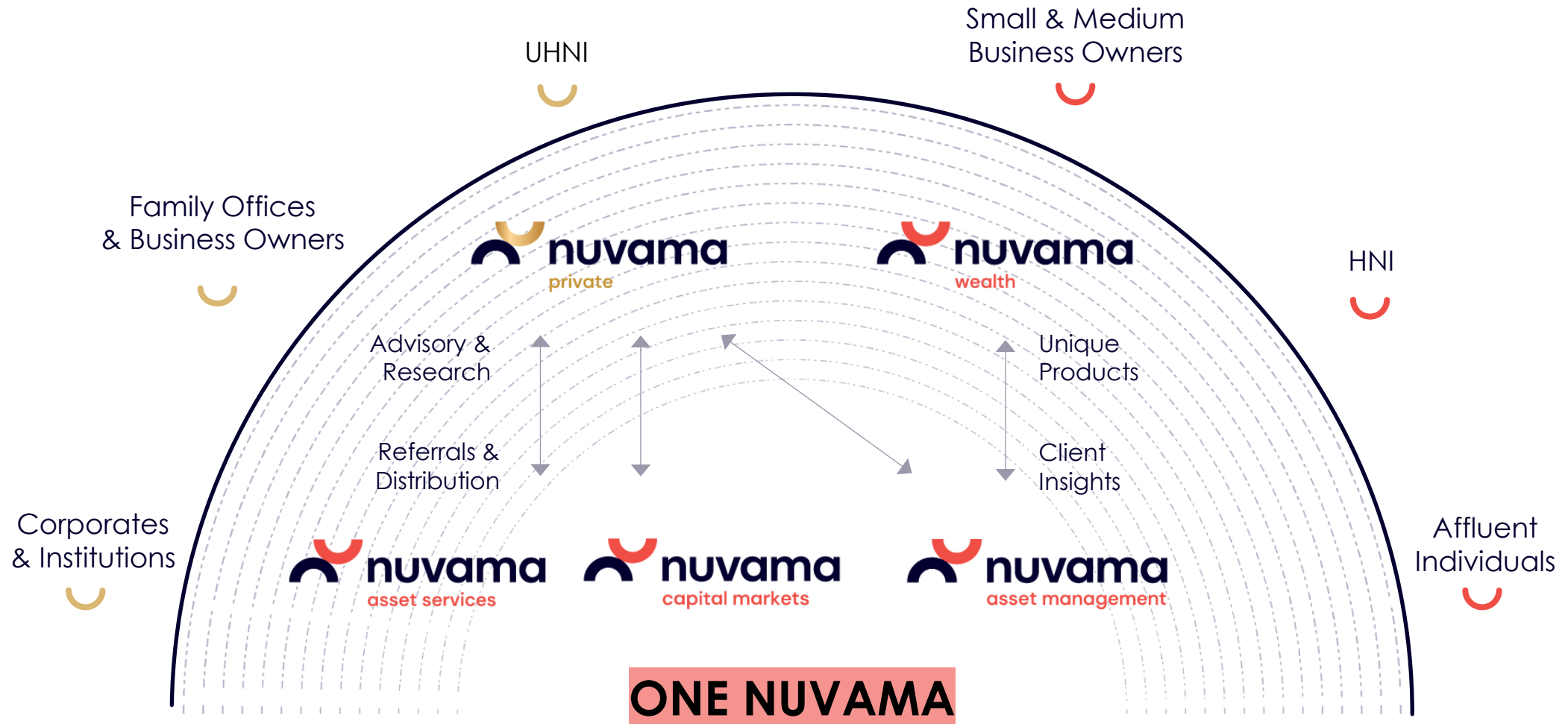
# WELL-POSITIONED in this evolving wealth space



As an **ESTABLISHED WEALTH MANAGER**, we cover client segments constituting majority of wealth



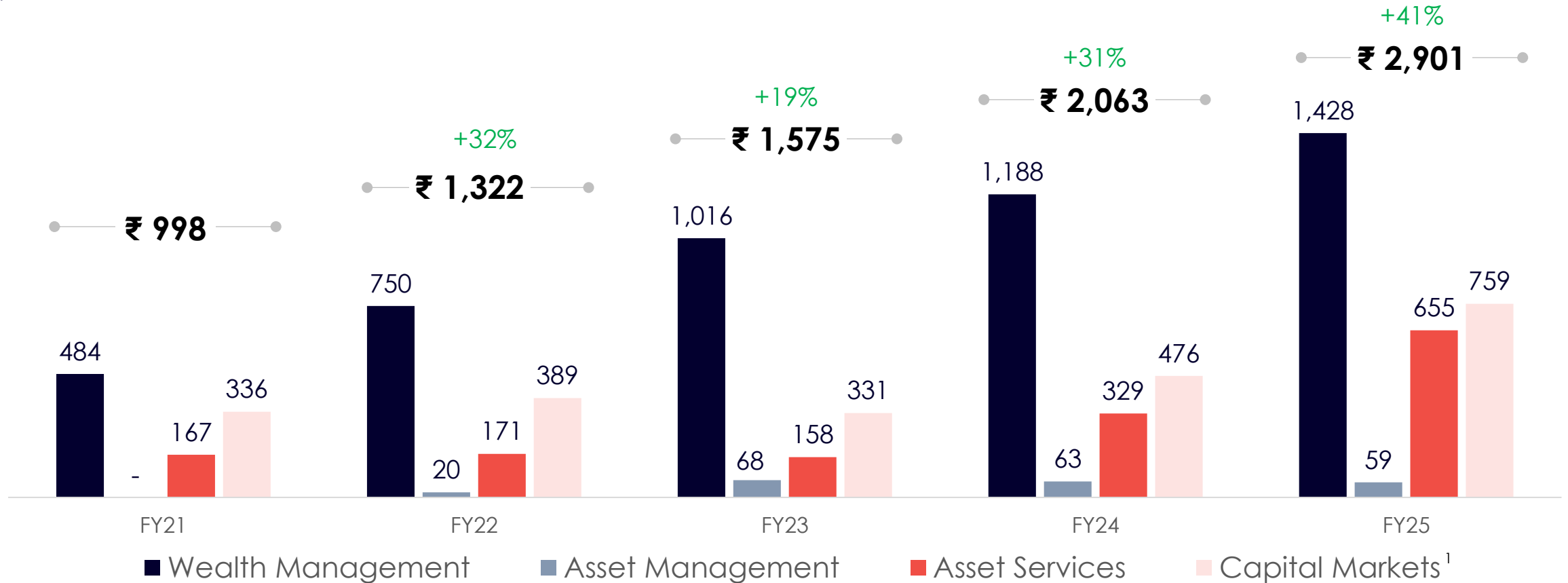
# UNIQUE BUSINESS MODEL, enabling value and seamless client solutioning across ecosystem



# A HIGH GROWTH COMPANY with diversified and superior quality of earnings

All figures are in ₹ crore  
% are YoY

Revenue



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## 4. STRATEGY

# Summary

- India's wealth landscape - powered by secular growth trends
- Alternatives markets in India - poised to transform backed by strong growth drivers
- Making this a self-reinforcing loop culminating in a structural and scalable opportunity

# India's wealth landscape - powered by secular growth trends

## PRESENT

### WEALTH TO GDP

| USA  | INDIA |
|------|-------|
| 6.5x | 4.5x  |

### SHARE OF FINANCIAL WEALTH

| USA | INDIA |
|-----|-------|
| 70% | 25%   |

### PROFESSIONALLY MANAGED WEALTH

| USA | INDIA |
|-----|-------|
| 75% | 15%   |

## TRENDS

### DEMAND SIDE

1. Rising affluence and growth beyond tier 1 cities
2. Favoring investment assets over traditional financial assets
3. Shift from product to portfolio
4. Growing need for advice: Digital-first and Be-spoke

### SUPPLY SIDE

1. Rising competition and convergence of business models
2. Digital transformation
3. Evolving regulations and compliance costs

## OUTLOOK

Wealth under management is expected to triple in the next five years

# Alternatives markets in India - poised to transform backed by strong growth drivers

## PRESENT

### ALTERNATIVES AS A % OF TOTAL AUM

GLOBAL

15%

INDIA

7%

### AIF AUM TO GDP

GLOBAL

19%

INDIA

2%

### MUTUAL FUNDS AUM TO GDP

USA

92%

INDIA

18%

## TRENDS

### DEMAND SIDE

1. Rising allocations from HNIs and UHNIs to alternates
2. Search for alpha & risk-adjusted returns
3. Need to diversify across asset classes

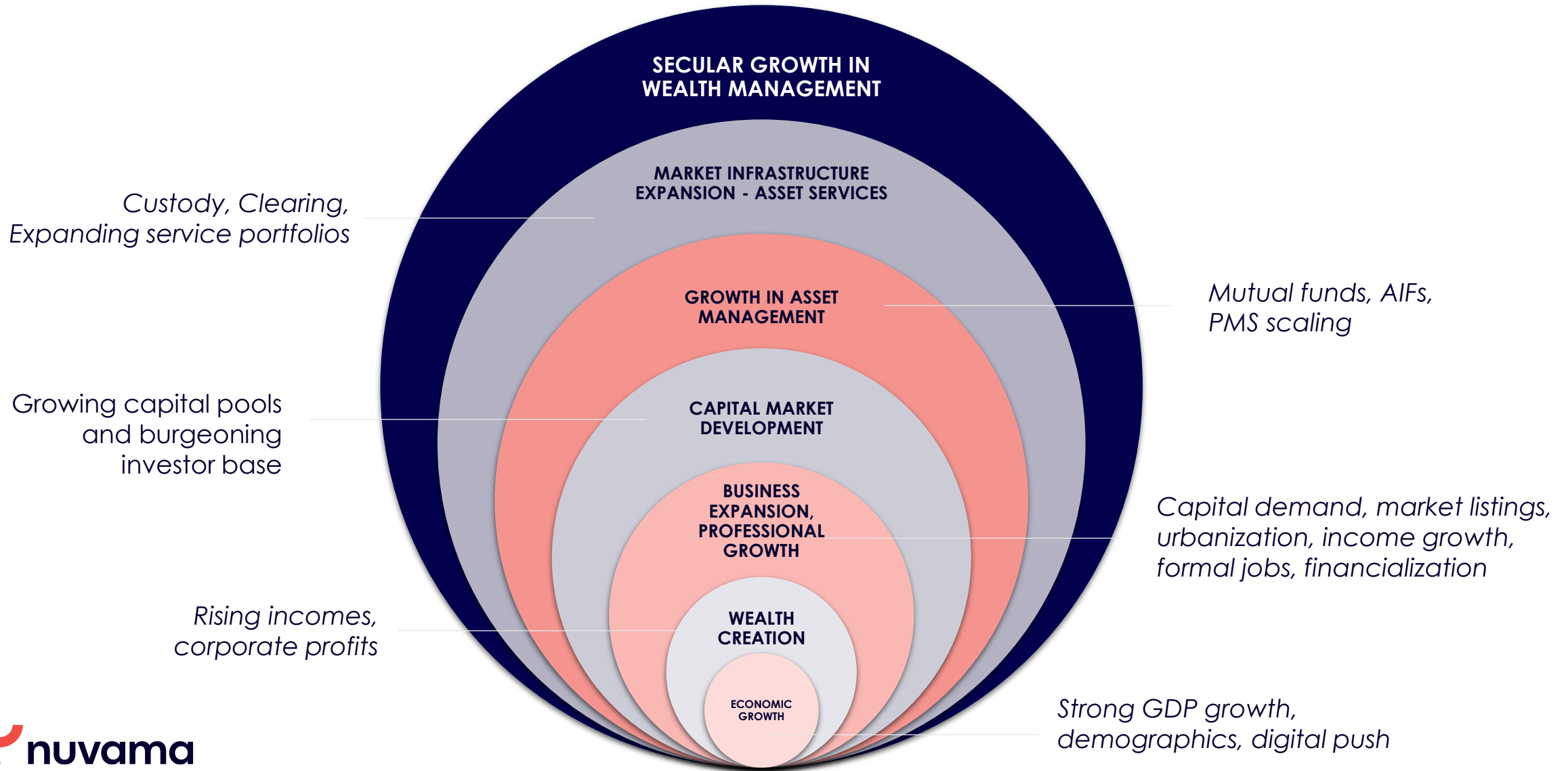
### SUPPLY SIDE

1. Talent migration
2. Product innovation
3. Evolving regulatory framework
4. Macro trends like economic formalization, urbanization, and infrastructure growth

## OUTLOOK

Alternates market  
size to grow by over  
5x in the next  
decade

# Making this a self-reinforcing loop culminating in a structural and scalable opportunity



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## 4. STRATEGY

# Summary

- Revenues: Q1 FY26 stood at ₹ 770 Cr, grew by 15% YoY
- Operating PAT: Q1 FY26 stood at ₹ 264 Cr, grew by 19% YoY
- Delivered strong performance with momentum in Q1 FY26:
  - Wealth and Asset Management: Sustained robust growth, revenues grew by 18% YoY
  - Asset Services: Revenues grew by 46% YoY, driven by scale up of existing and addition of new clients

# Consolidated Performance

## Q1 FY26

# Business Summary: Q1 FY26

| MOST COMPREHENSIVE<br>PRODUCT SUITE                                                                                                                                                                                                                                                                              | SERVING                                                          | WIDE AND GROWING<br>SALES COVERAGE                     | WELL SCALED<br>PLATFORM                                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------------|
| <b>Wealth Management</b> <ul style="list-style-type: none"><li>Investment Solutions</li><li>Managed Products</li><li>Advisory</li><li>Exchange Traded</li><li>Lending Solutions</li><li>Estate Planning Solutions</li><li>Family Office Solutions</li><li>Corporate Advisory</li><li>Treasury Services</li></ul> | <b>4,400+</b><br>Ultra High Networth Families                    | <b>~1,300</b><br>Wealth RMs                            | <b>₹ 3,23,585 Cr</b><br>Client Assets<br>Wealth Management  |
| <b>Asset Management</b> <ul style="list-style-type: none"><li>Private Markets</li><li>Public Markets</li><li>Commercial Real Estate</li></ul>                                                                                                                                                                    | <b>~1.3 million</b><br>Affluent and High Networth<br>Individuals | <b>20+</b><br>Investment Professionals                 | <b>₹ 11,810 Cr</b><br>AUM<br>Asset Management               |
| <b>Asset Services</b> <ul style="list-style-type: none"><li>Capital Markets (IE and IB)</li></ul>                                                                                                                                                                                                                | <b>1,000+</b><br>Corporates and<br>Institutions                  | <b>50+</b><br>Senior Institutional<br>Coverage Bankers | <b>₹ 1,27,333 Cr</b><br>Client Assets<br>Custody & Clearing |

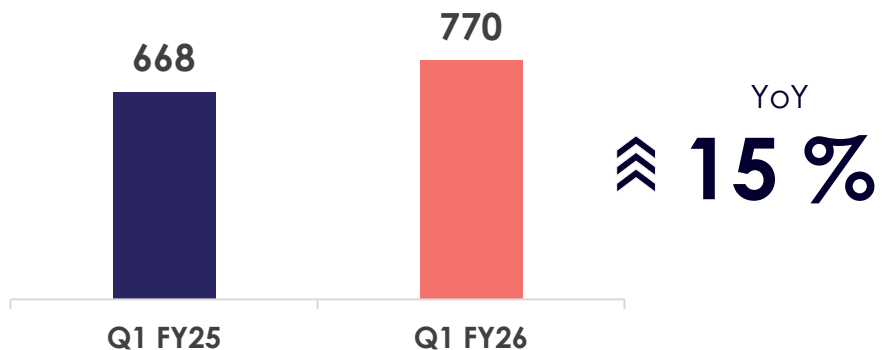
# Business Summary: Q1 FY26

All figures are in ₹ Cr

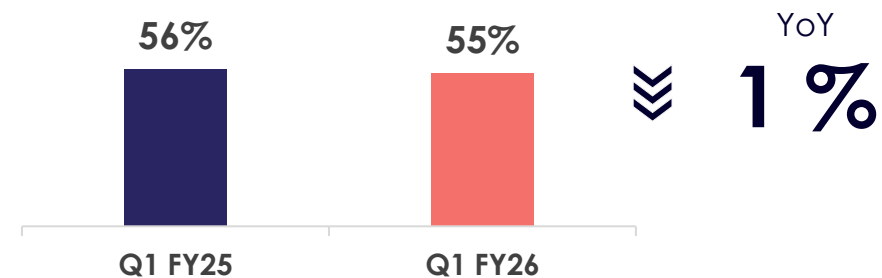
STRONG FINANCIAL PERFORMANCE

DELIVERING QUALITY OUTCOMES

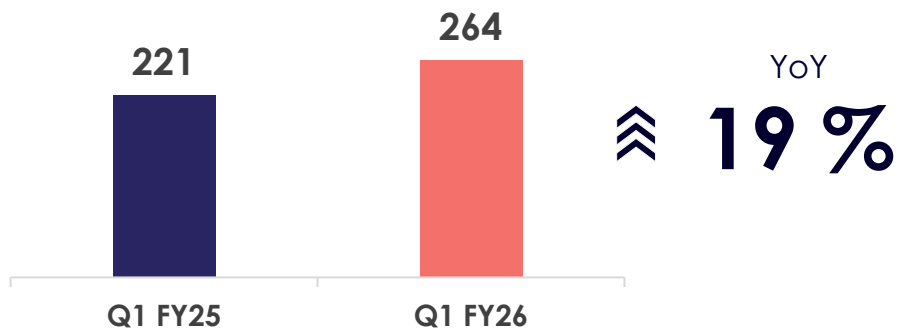
## REVENUES



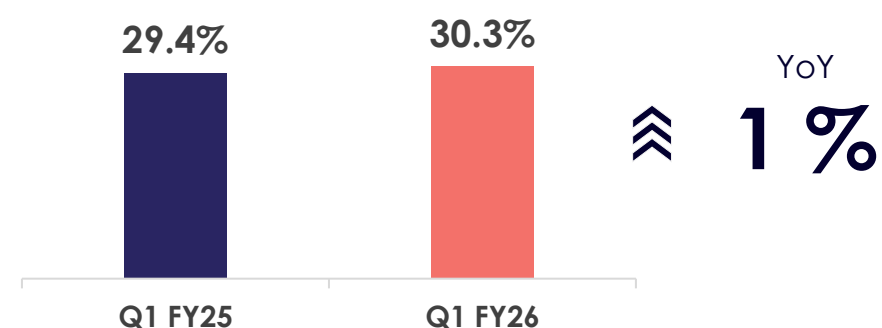
## COST TO INCOME



## OPERATING PAT



## RETURN ON EQUITY



# Key Highlights: Q1 FY26

## CLIENT ASSETS

- Client Assets: Q1 FY26 stood at **₹ 4,62,727 Cr**, grew by **19% YoY**
  - Nuvama Wealth client assets stood at **₹ 1,05,716 Cr**, grew by **20% YoY**. MPIS assets grew faster, by **30% YoY**
  - Nuvama Private client assets stood at **₹ 2,17,868 Cr**, grew by **17% YoY**. ARR assets grew faster, by **25% YoY**
  - Nuvama Asset Management AUM stood at **₹ 11,810 Cr**, grew by **54% YoY**. Public Markets grew by **93% YoY**
  - Nuvama Asset Services assets under clearing and custody stood at **₹ 1,27,333 Cr**, grew by **19% YoY**

## REVENUE

- Total Revenues: Q1 FY26 stood at **₹ 770 Cr**, grew by **15% YoY**
  - Wealth Management revenues grew by **18% YoY**
  - Asset Management revenues (Management fees) grew by **37% YoY**
  - Asset Services revenues grew by **46% YoY**
  - Capital Markets revenues decreased by **10% YoY**

# Key Highlights: Q1 FY26

## COST

- Total Cost: Q1 FY26 stood at **₹ 421 Cr**, grew by **13% YoY**
  - Employee costs: **₹ 316 Cr** in Q1, grew by **13% YoY**
  - Opex: **₹ 105 Cr** in Q1, grew by **11% YoY**

## PROFITABILITY

- Operating PAT: Q1 FY26 stood at **₹ 264 Cr**, grew by **19% YoY**
- Return on Equity improved to **30.3%** in Q1 FY26 from **29.4%** in Q1 FY25

# Consolidated Performance: Q1 FY26

| Particulars – All figures are in ₹ crores | Q4 FY25      | Q1 FY26      | Q1 FY25      | YoY              | FY24         | FY25         | YoY              |
|-------------------------------------------|--------------|--------------|--------------|------------------|--------------|--------------|------------------|
| <b>Total Revenue <sup>1</sup></b>         | <b>771</b>   | <b>770</b>   | <b>668</b>   | <b>15%</b>       | <b>2,063</b> | <b>2,901</b> | <b>41%</b>       |
| Wealth Management                         | 398          | 377          | 320          | 18%              | 1,188        | 1,428        | 20%              |
| Asset Management                          | 13           | 19           | 15           | 37% <sup>2</sup> | 63           | 59           | 20% <sup>2</sup> |
| Asset Services                            | 198          | 193          | 132          | 46%              | 329          | 655          | 99%              |
| Capital Markets                           | 163          | 180          | 199          | -10%             | 476          | 759          | 59%              |
| <b>Total Costs</b>                        | <b>435</b>   | <b>421</b>   | <b>374</b>   | <b>13%</b>       | <b>1,279</b> | <b>1,590</b> | <b>24%</b>       |
| Employee Cost                             | 308          | 316          | 279          | 13%              | 906          | 1,180        | 30%              |
| Opex                                      | 127          | 105          | 95           | 11%              | 373          | 410          | 10%              |
| <b>Operating PBT <sup>3</sup></b>         | <b>336</b>   | <b>349</b>   | <b>293</b>   | <b>19%</b>       | <b>784</b>   | <b>1,311</b> | <b>67%</b>       |
| <b>Operating PAT <sup>3</sup></b>         | <b>255</b>   | <b>264</b>   | <b>221</b>   | <b>19%</b>       | <b>597</b>   | <b>986</b>   | <b>65%</b>       |
| <b>Cost to Income</b>                     | <b>56%</b>   | <b>55%</b>   | <b>56%</b>   | <b>↓ 1%</b>      | <b>62%</b>   | <b>55%</b>   | <b>↓ 7%</b>      |
| <b>Return On Equity</b>                   | <b>30.8%</b> | <b>30.3%</b> | <b>29.4%</b> | <b>↑ 1%</b>      | <b>23.6%</b> | <b>31.5%</b> | <b>↑ 8%</b>      |

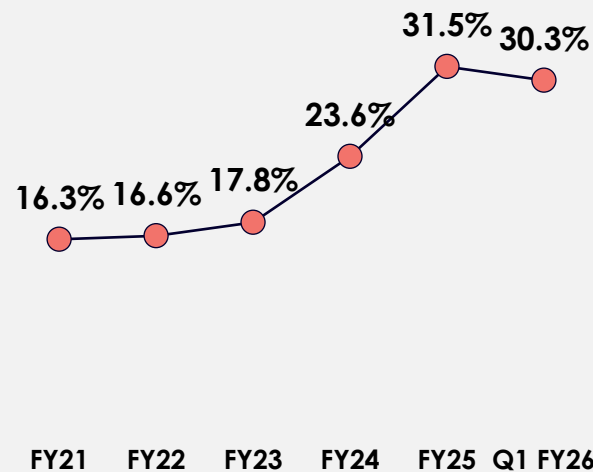
# Capital Management Strategy: Focused on driving growth & creating long-term shareholder value

## CAPITAL MANAGEMENT PRINCIPLES

1. Disciplined capital management to maximize profitability and RoE
2. Investments to drive organic business growth
3. Build a fortress and flexible balance sheet
4. Capitalize on attractive M&A opportunities
5. Return capital to shareholders

## IMPROVING SHAREHOLDER RETURNS

### Return on Equity (RoE)



Net Worth  
30<sup>th</sup> Jun 2025 >>> ₹ 3,520 Cr

## DIVIDEND

### Dividend history

**₹ 69 per share:** Declared in May'25

**₹ 63 per share:** Declared in Oct'24

**₹ 81.5 per share:** Declared in Jul'24

**Consistent payout of ~48% of annual operating profits for last two financial years**

# Segmental Summary: Q1 FY26

## Wealth Management



## Asset Management



## Asset Services and Capital Markets



# Nuvama Wealth

One of the leading wealth managers in Affluent and HNI client segments



## Well scaled

**₹ 1,05,716 Cr** of client assets

**~1.3 million** clients. ~20% serviced by RMs & External Wealth Managers



## Wide presence across India

**~1,200** RMs and **~7,000** Active External Wealth Managers (EWM)

Covering **500+** locations in India, including **70+** Nuvama branches



## Differentiated tech and product platform

**50+** investment solutions across asset classes [ third party & inhouse ]

Leader in hybrid model combining the best of tech & human expertise



## High customer satisfaction

Net Promoter Score of **80**

Delivering superior experience supported by digital platforms

# Nuvama Wealth: Value Proposition

01

## Multi-Product and Open Architecture

*Wide bouquet of investment solutions across asset classes and access to seasoned products*

02

## Unbiased Solutions

*Offering unbiased and customized solutions as per client's needs, portfolio and risk appetite*

03

## Hybrid Ecosystem

*Combining technology with human (RM and EWM) interface to deliver superior customer experience*

# Nuvama Wealth: Leveraging technology as a key enabler



**One  
Platform**

**Single platform for all stakeholders (Client, RM, EWMs)  
catering to all wealth management needs**

*Powered by AI, ML and data analytics to drive efficiency and enhance customer experience*



**Onboarding**

Digital onboarding  
of customers &  
EWMs



**CRM & Sales  
Management**

Integrated for  
RMs & EWMs



**Portfolio  
Solutions**

Unbiased portfolio  
evaluation



**Transactions &  
Reporting**

Multi-asset unified  
reporting



**Digital  
Servicing**

Online service  
requests &  
chatbots



**Knowledge  
Building**

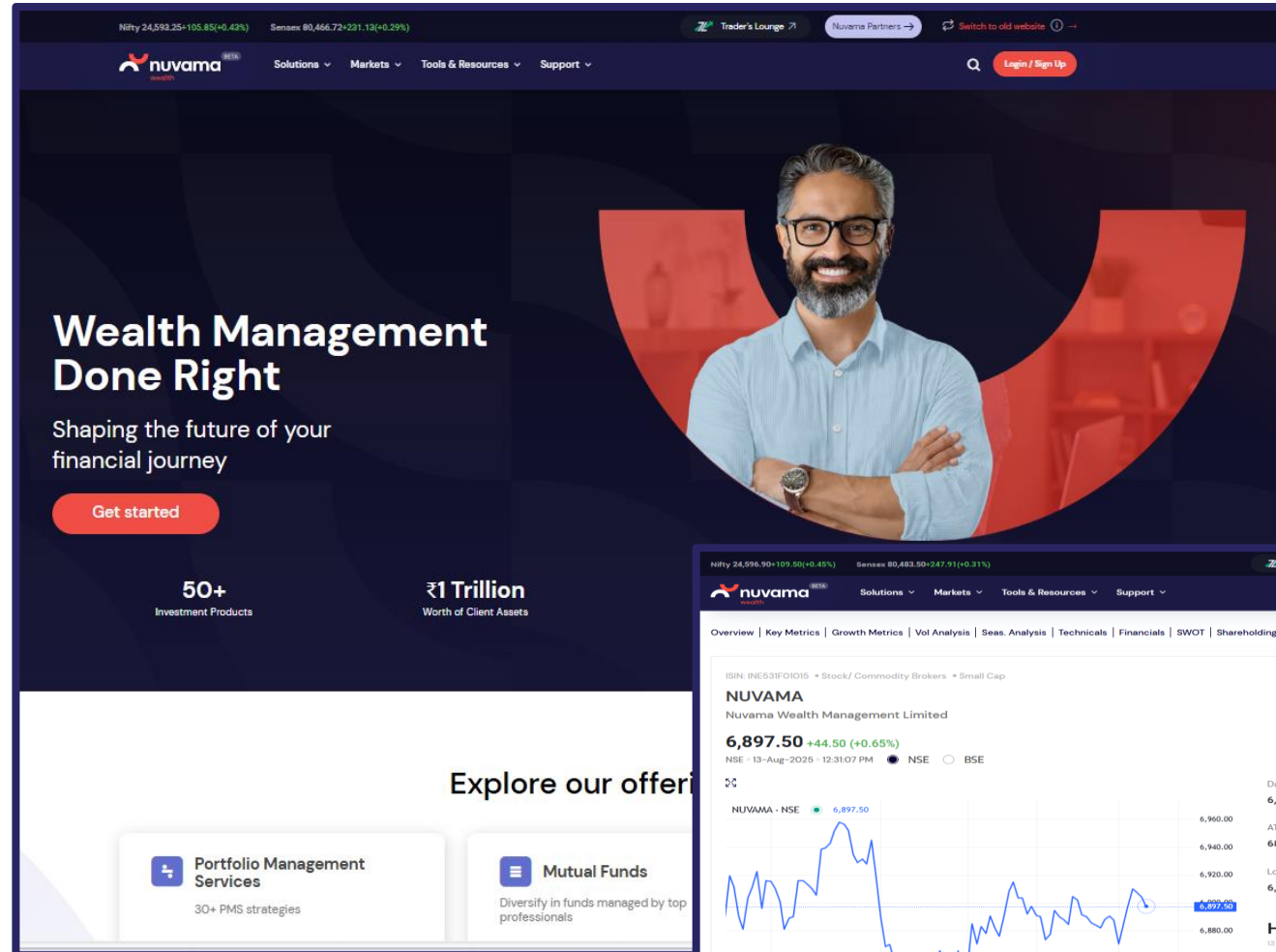
Digital education,  
training &  
evaluation

# Nuvama Wealth: A refreshed digital presence

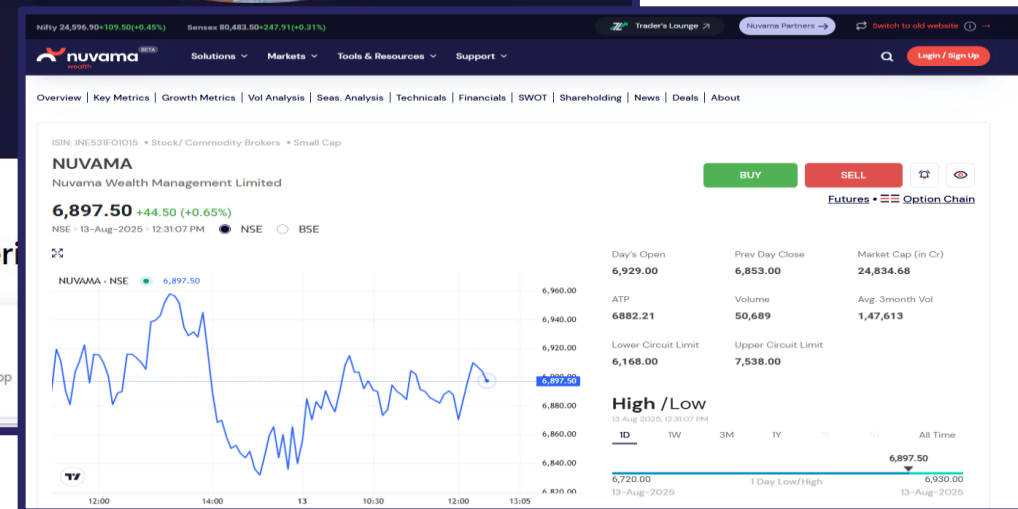
www.nuvamawealth.com

Improved navigation and access to wealth management solutions

Unbiased solutions,  
Multi-product  
platform

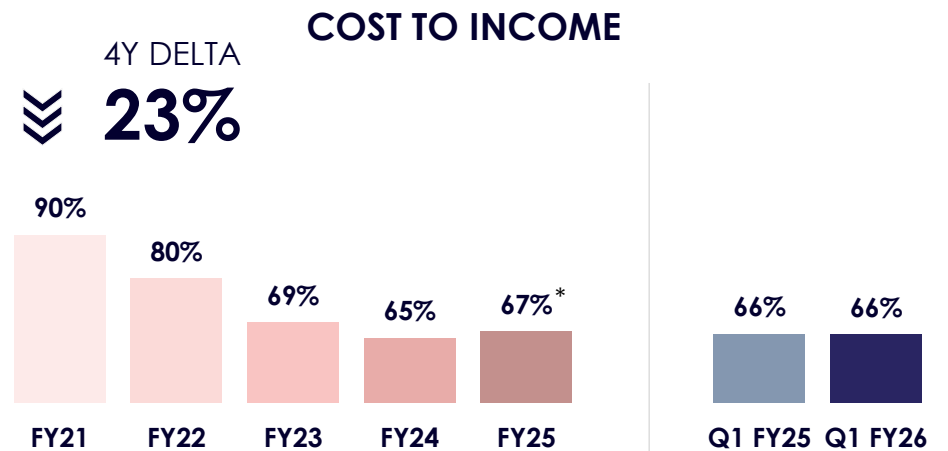
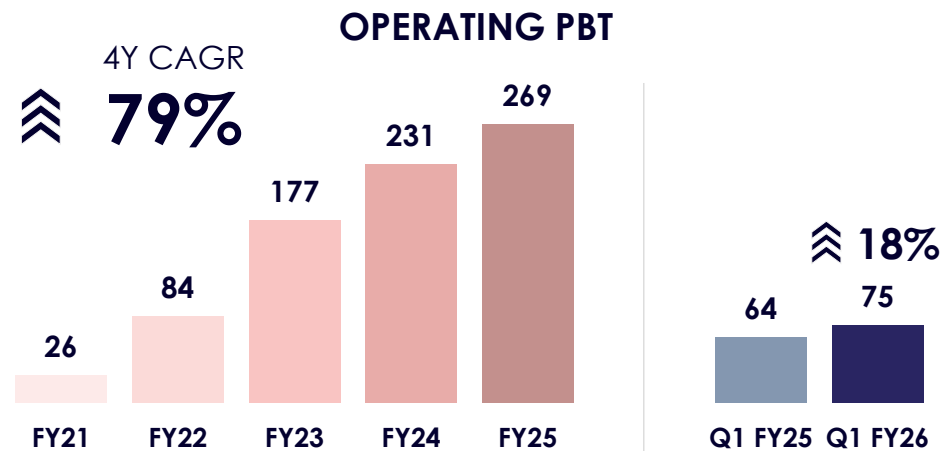
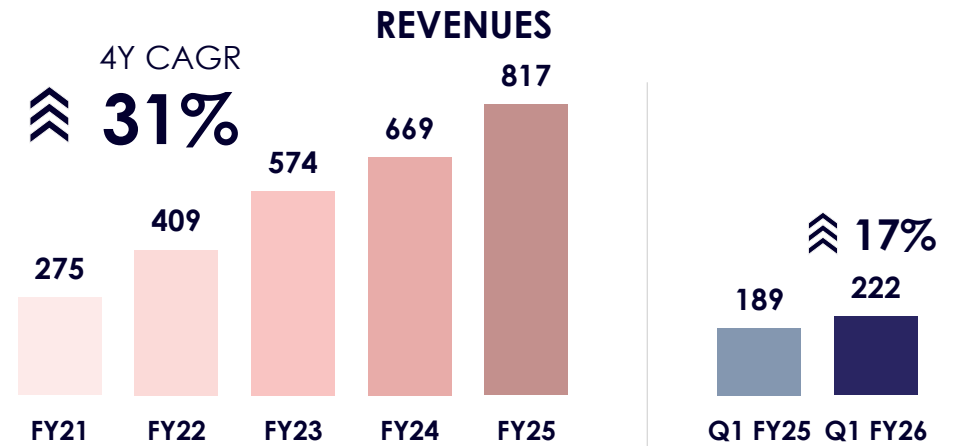
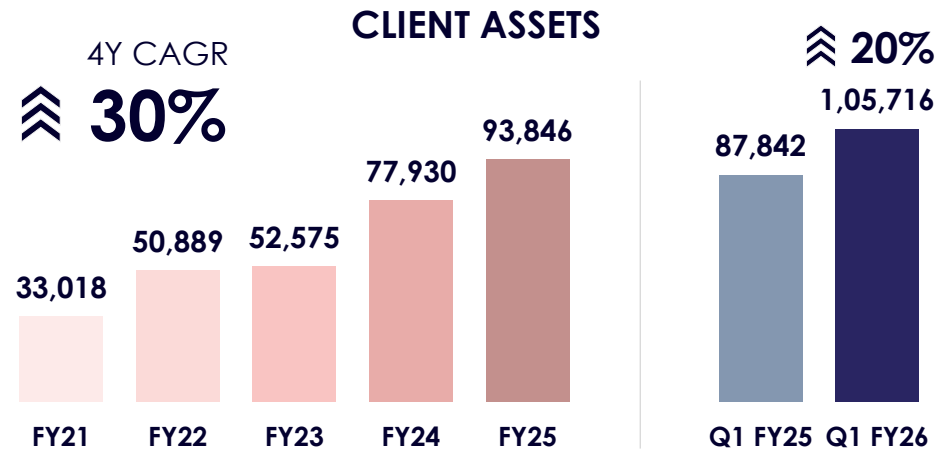


In-depth analysis & live  
round-up of markets



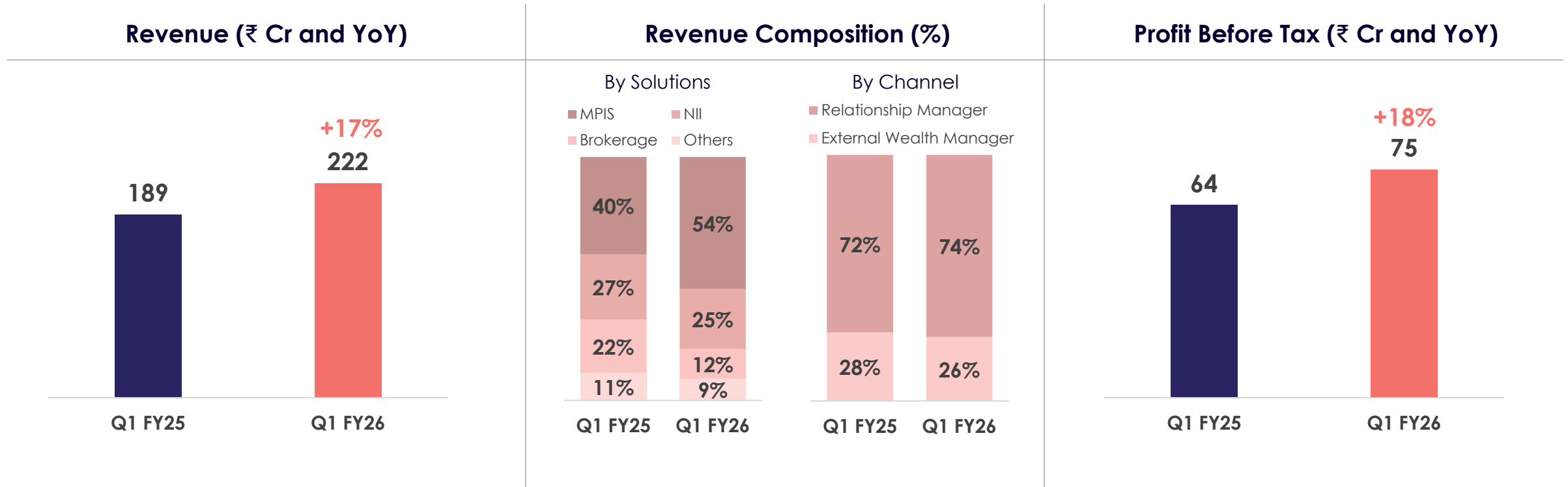
# Nuvama Wealth: Journey over years

All figures are in ₹ Cr



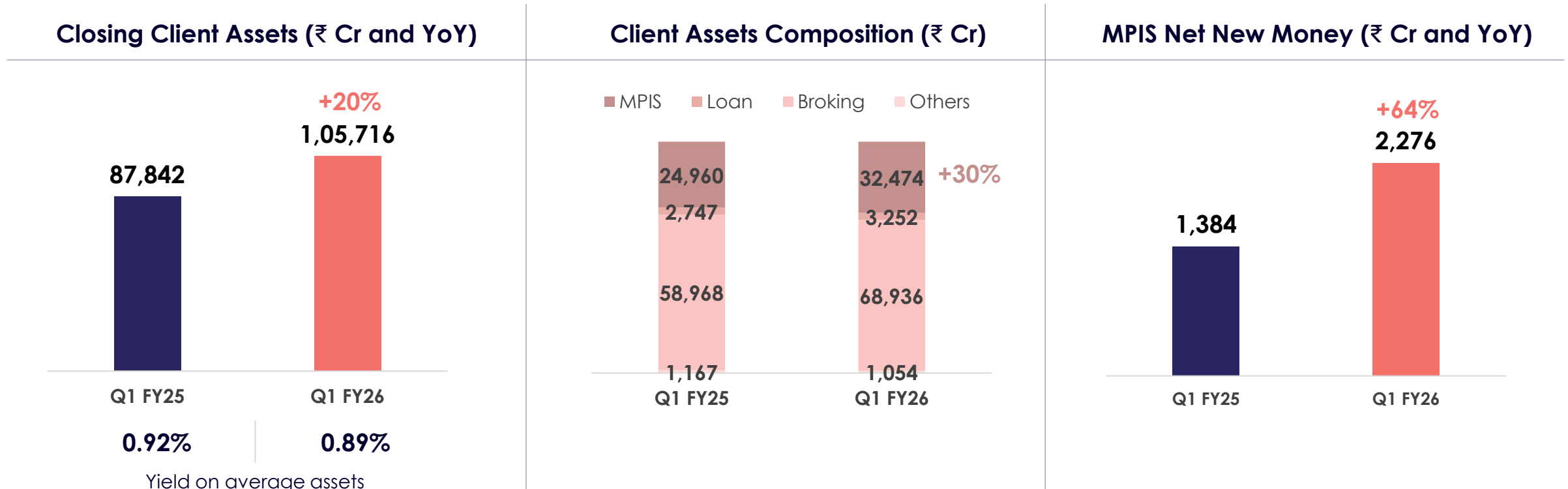
\* Cost to Income ratio for FY25 excluding growth cost and associated revenue: 64%

# Nuvama Wealth: Performance Metrics



1. Q1 revenues grew by 17% YoY, led by MPIS which grew by 59% YoY
2. MPIS share of revenues increased from 40% to 54% YoY, underscoring its strategic importance for growth
3. Delivered a step-change in digital capabilities, rolled out multiple technology upgrades for Clients, RMs, EWMs  
*Enhanced portfolio solutions tool, Revamped website, Introduced RM/EWM dashboards, Unified product investment journey*

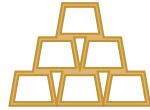
# Nuvama Wealth: Performance Metrics



1. Client assets stood at ₹ 1,05,716 Cr as at end of Q1 FY26, grew by 20% YoY led by MPIS NNM and MTM gains on other assets
2. MPIS client assets, stood at ₹ 32,474 Cr as at end of Q1 FY26, grew at 30% YoY, NNM contributed 98%
3. Q1 FY26 NNM from MPIS remains strong at ₹ 2,276 Cr, led by sustained healthy flows in annuity products

# Nuvama Private

Amongst top 2 independent private wealth players



## Well scaled

**₹ 2,17,868 Cr** of client assets

**4,400+** families



## High-quality team

**135+** relationship managers



## Comprehensive Solutions

Investments | Lending | Estate Planning

Family Office | Corporate Advisory | Treasury Services



## High customer satisfaction

Net Promoter Score of **63**

Delivering superior experience supported by digital platforms

# Nuvama Private : Value Proposition

Preserve and sustainably grow clients' wealth through bespoke solutions across suite of offerings

## CLIENT PROFILE

### Family Offices

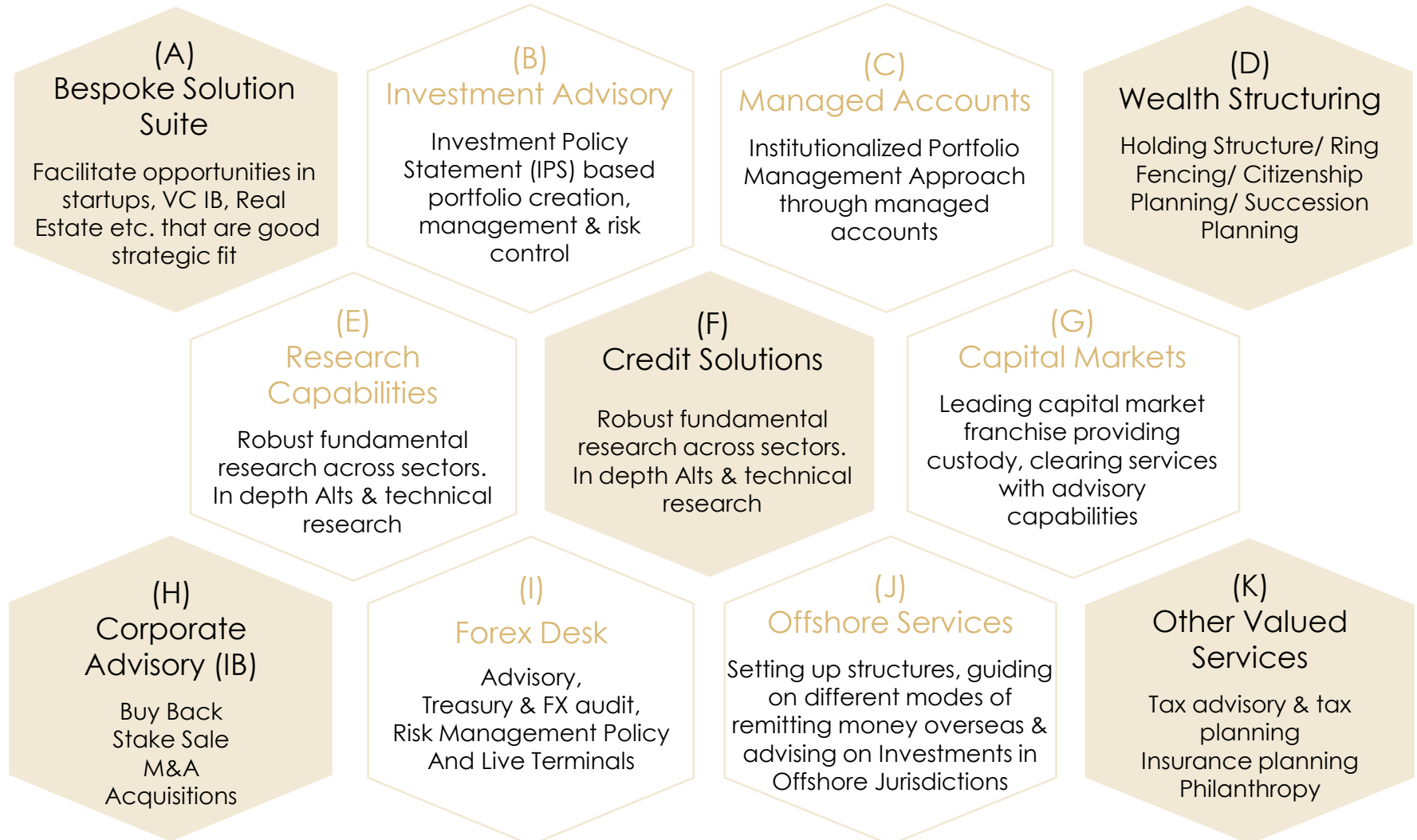
In-house Expertise For All Family Office Needs

### Business Owners/Entrepreneurs

Bespoke Solution For Individuals & Their Businesses

### Cxo & Partners

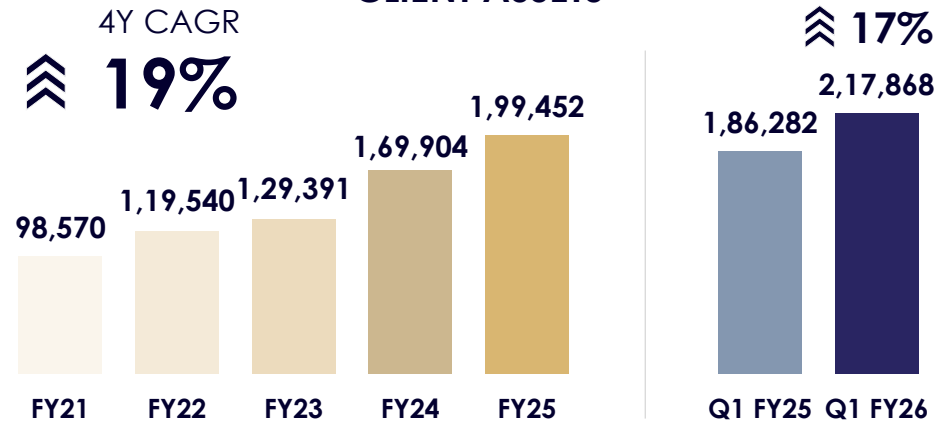
Preferred Advisor To Top Brass Of The Corporate World



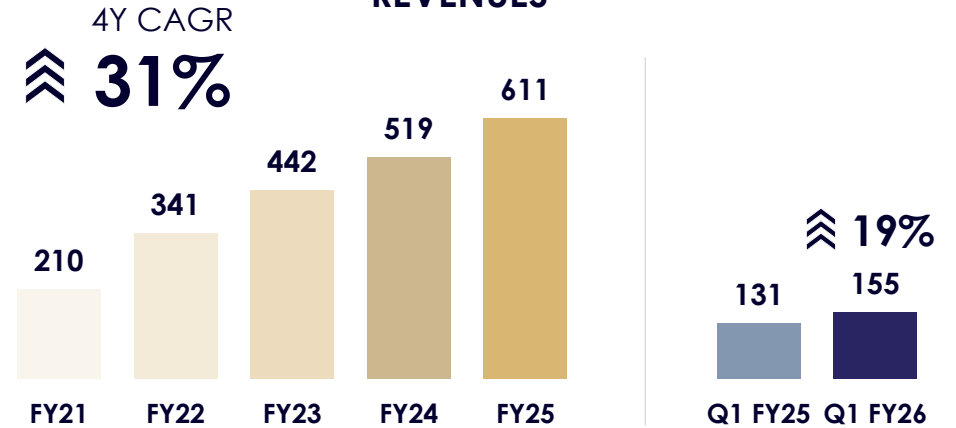
# Nuvama Private : Journey over years

All figures are in ₹ Cr

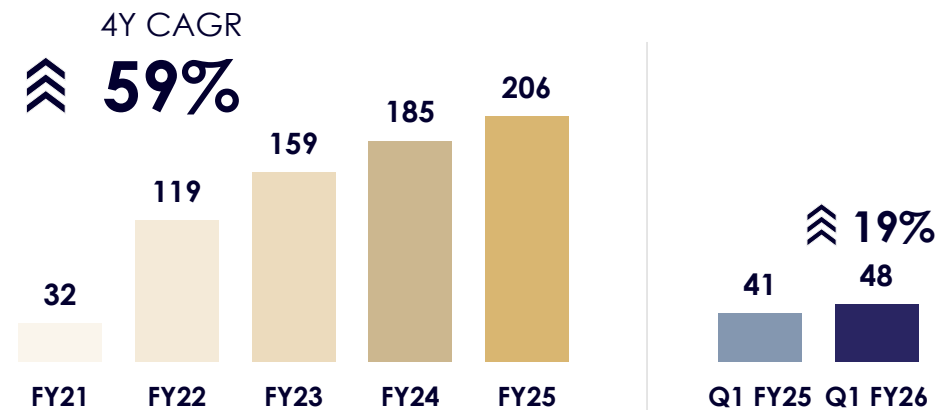
## CLIENT ASSETS



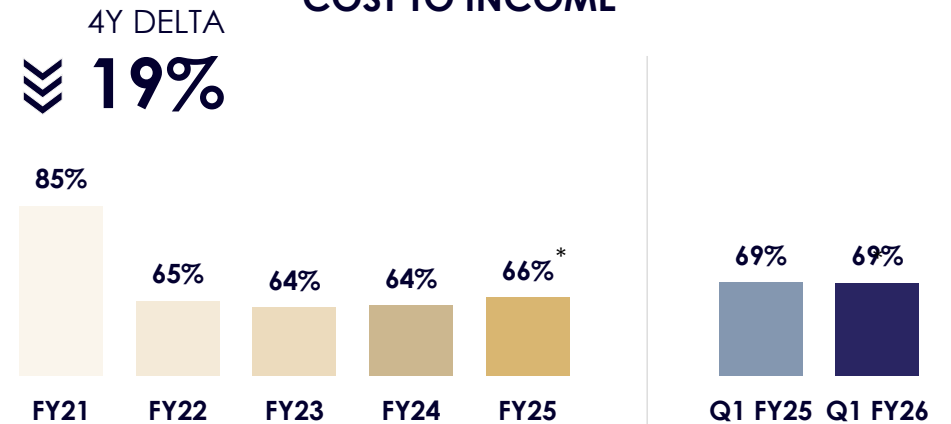
## REVENUES



## OPERATING PBT

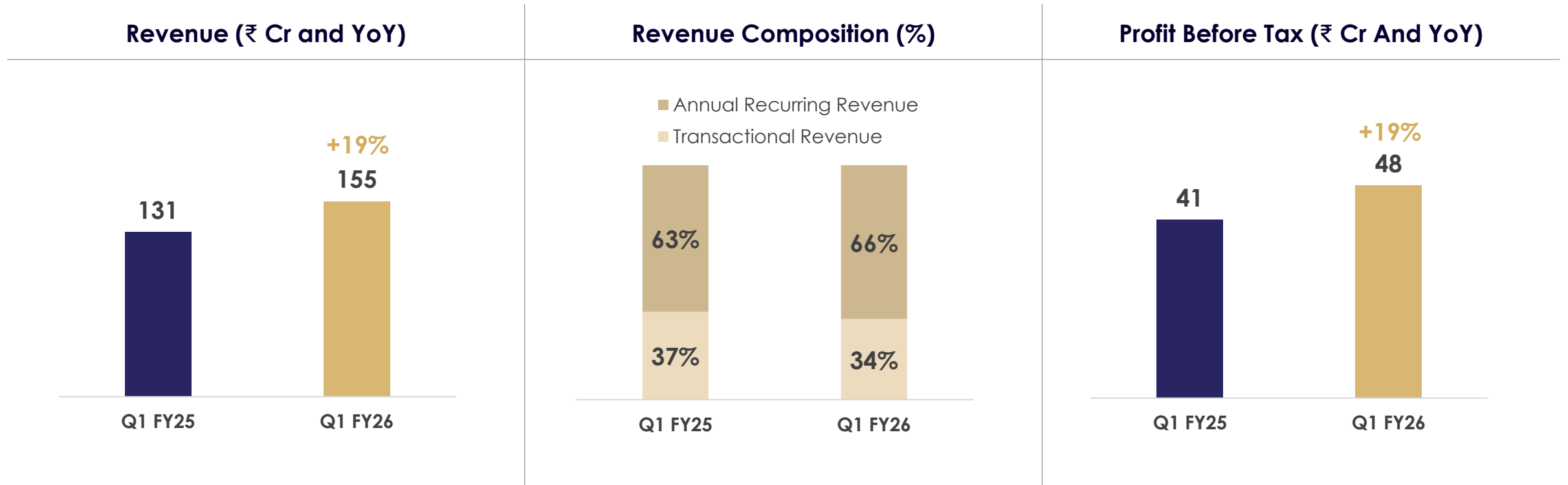


## COST TO INCOME



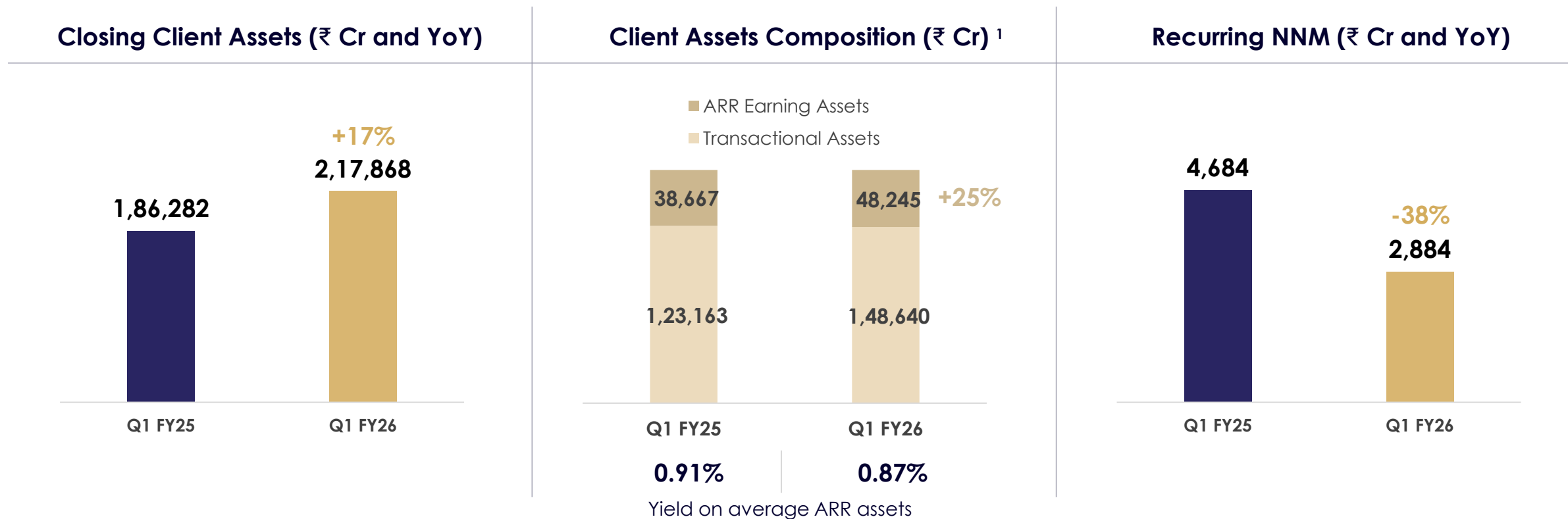
\* FY24 and FY25 like-to-like C/I ratio, excluding impact of change in AIF revenue recognition would have been ~58% in FY24 and 59% in FY25

# Nuvama Private: Performance Metrics



1. Q1 revenues grew by 19% YoY, driven by strong momentum in managed products
2. ARR revenues continues to grow faster at 25% YoY, now contributes to 66% of the total revenues
3. Platform continues to attract and retain talent, with RM headcount on a steady growth trajectory

# Nuvama Private: Performance Metrics



1. Client assets stood at ₹ 2,17,868 Cr as at end of Q1 FY26, grew by 17% YoY, led by healthy growth in ARR assets and MTM
2. ARR earning assets stood at ₹ 48,245 Cr as at end of Q1 FY26, grew by 25% YoY, driven by managed product new flows
3. ARR NNM remained strong at ₹ 2,884 Cr for Q1 FY26 at 6.5% of opening assets

# Nuvama Asset Management

Focused and high-performing alternatives asset management business



## Scaling with Speed

AUM of ₹ 11,810 Cr  
93% of this being fee paying



## Active Strategies

Private Markets + Public Markets + Commercial Real Estate



## High-Quality Investment Team

20+ investment professionals with long and successful track record



## Strong Distribution

Includes in-house wealth and 27 third party distributors

# Nuvama Asset Management: Value Proposition

01

## Differentiated Solutions

*Addressing client needs by offering unique products, powered by deep insights from wealth clients*

02

## Proven Fund Management Capabilities

*Established track record across public markets and private products. Delivering top quartile performance*

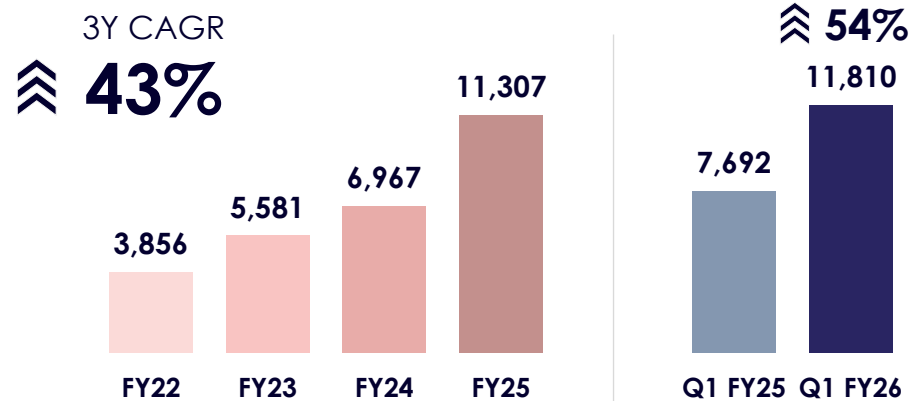
03

## Technology Platform Enabling Reach

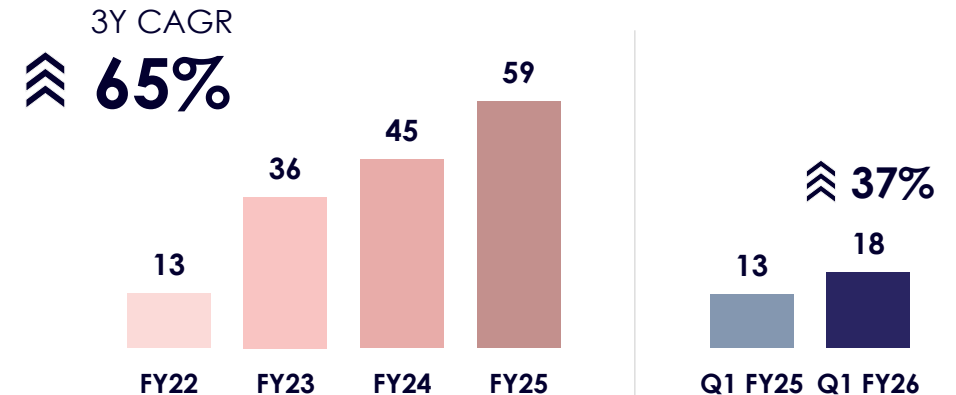
*Feature-rich digital platform enhancing experience and allowing access to tier 2 and 3 cities*

# Nuvama Asset Management: Journey over years

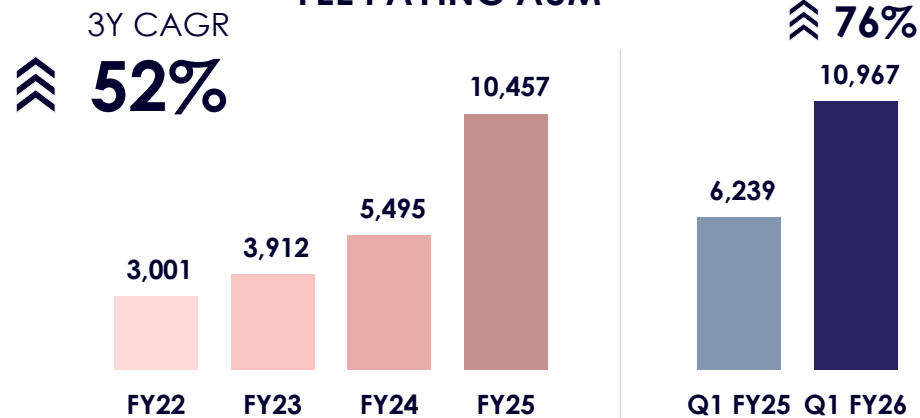
## ASSETS UNDER MANAGEMENT



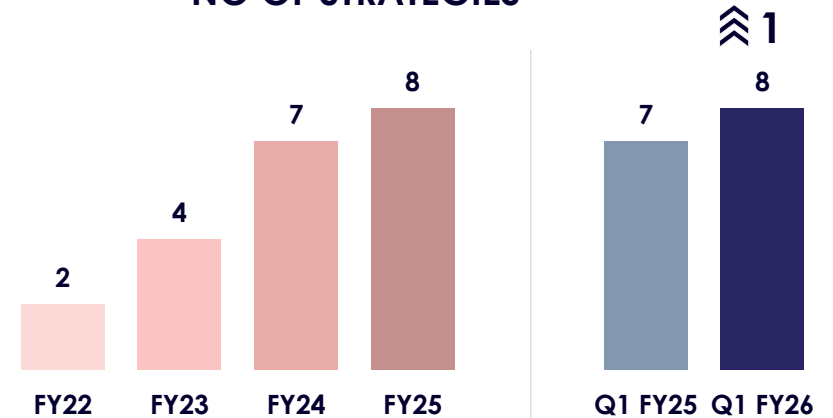
## REVENUES - MANAGEMENT FEE



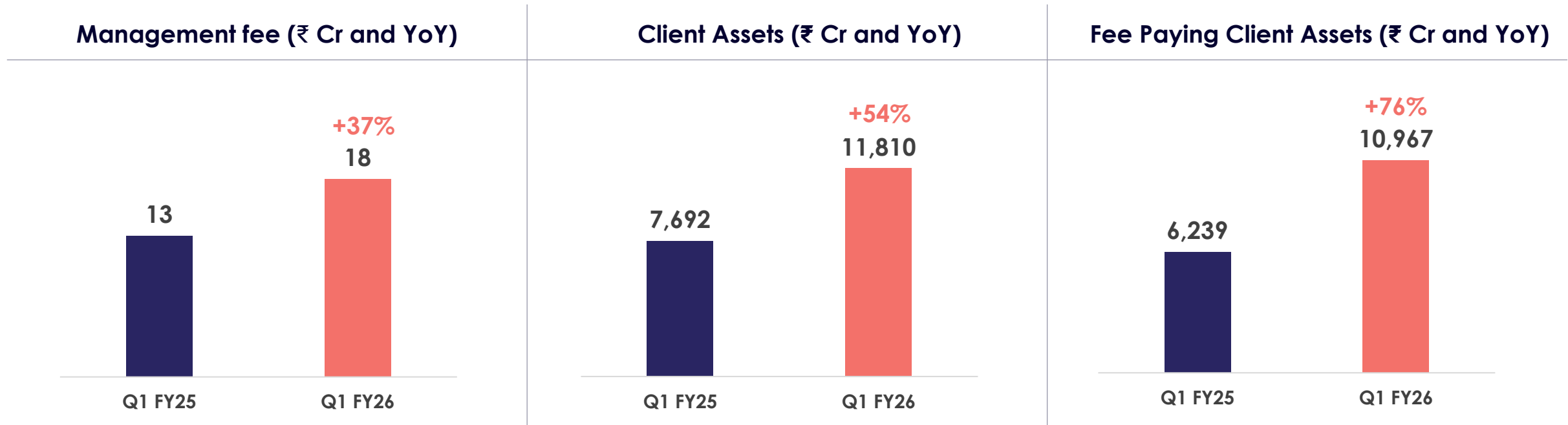
## FEE PAYING AUM



## NO OF STRATEGIES



# Nuvama Asset Management: Performance Metrics



1. Q1 Management fee grew by 37% YoY, led by healthy growth in public markets and CRE strategy
2. Fee-paying AUM now represents 93% of closing AUM
3. Closing AUM stood at ₹ 11,810 Cr as at end of Q1 FY26, grew by 54% YoY driven by:
  - Public Markets: AUM stood at ₹ 5,284 Cr grew by 93% YoY
  - Commercial Real Estate: AUM stood at ₹ 1,852 Cr. Successfully completed first deployment

# Nuvama Asset Services and Capital Markets

Leading institutional practice with deep coverage and world-class capabilities



## Asset Services

One stop platform with state-of-the-art technology

World class be-spoke solutions with fast growing market share

Serving **250+** clients (FII, AIF, PMS)

Assets under Custody and Clearing **of ₹ 1,27,333 Cr**



## Institutional Equities and Investment Banking

20+ years of experience, delivering quality research, strong distribution across geographies and full-service IB capabilities across IPO, QIP, PE, M&A and Fixed Income solutions

Serving **900+** institutional clients. Closed **500+** IB deals

Providing high-quality services to FII, DII, funds, corporates and private wealth clients (family office, promoters, selling shareholders)

Refer [next slide](#) for detailed business insights

# Asset Services: A recurring, rising & resilient business

## 1. Industry overview

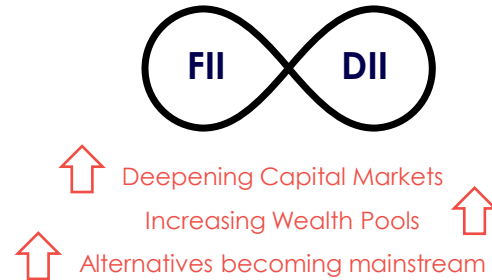
### Structural growth across parameters

|              | Assets under custody |         | Number of Investors |         |
|--------------|----------------------|---------|---------------------|---------|
|              | FPI                  | AIF/PMS | FPI                 | AIF/PMS |
| As on Jun-25 | ₹ 81 Tn              | ₹ 14 Tn | 12K                 | 2K      |
| 5Y CAGR      | 22%                  | 48%     | 13%                 | 20%     |

Source: SEBI, NSDL

## 2. Nuvama's strategic choice

### We serve select International and domestic institutional clients



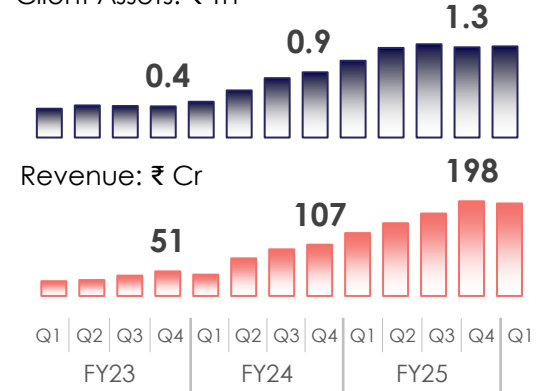
## 3. Moats built

### Comprehensive solution suite



## 4. Results delivered

Client Assets: ₹ Tn



- a) **Strong fundamentals:** Markets infrastructure business. Backing growth in India's financial activity
- b) **Fast growing:** Assets under custody; robust CAGR of 22% and 48% for FPI and AIF/PMS in last 5 years
- c) **Strong tailwinds:** Similar to Wealth and Asset Management

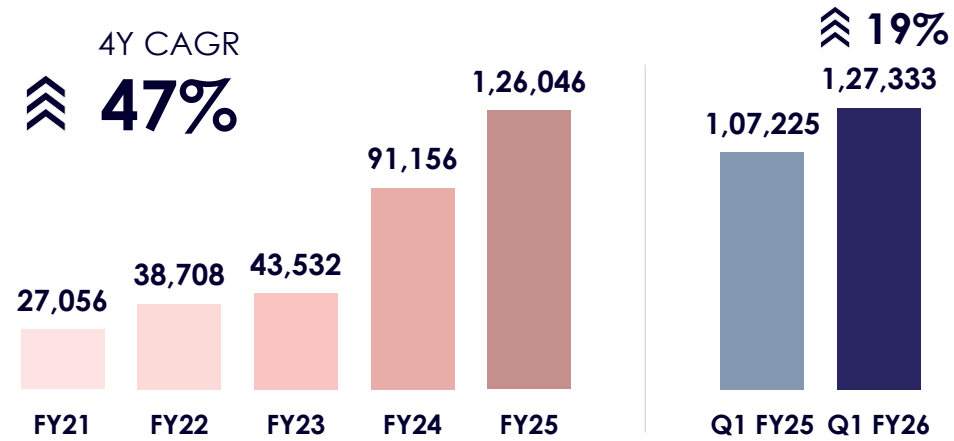
- a) **Dual growth engine:** Benefiting from growing wealth and capital markets
- b) **High quality earnings:** Recurring revenues and superior unit economics
- c) **Sticky:** Less sensitive to the short-term volatilities and high on governance
- d) **Deepens relationship:** Capability to serve key needs of an asset manager

- a) **Only non-bank integrated platform:** WM, AM, AS, CM
- b) **One stop platform:** Serving end to end needs of an asset managers
- c) **Best-in-class Infrastructure:** State-of-the-art Technology, Risk management solutions (efficiency, controls)
- d) **Be-spoke servicing:** Addressing specific client needs

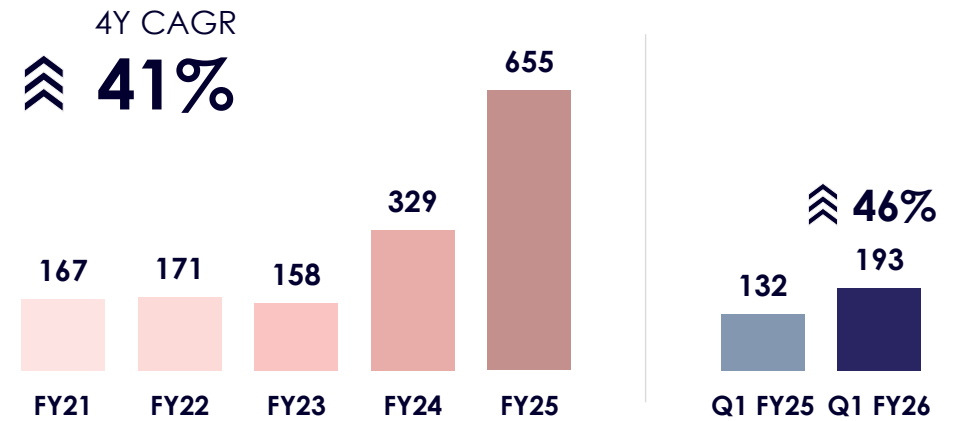
- a) **Sustained and robust growth:** Client assets grew to 3x and revenues grew to 4x over last 2 years
- b) **Improved market share:** ~20% of relevant new clients in our select segments
- c) **Won accolades:** Recognized by global industry bodies as 'The leading custodian' and won many other awards

# Nuvama Asset Services and Capital Markets: Journey over years

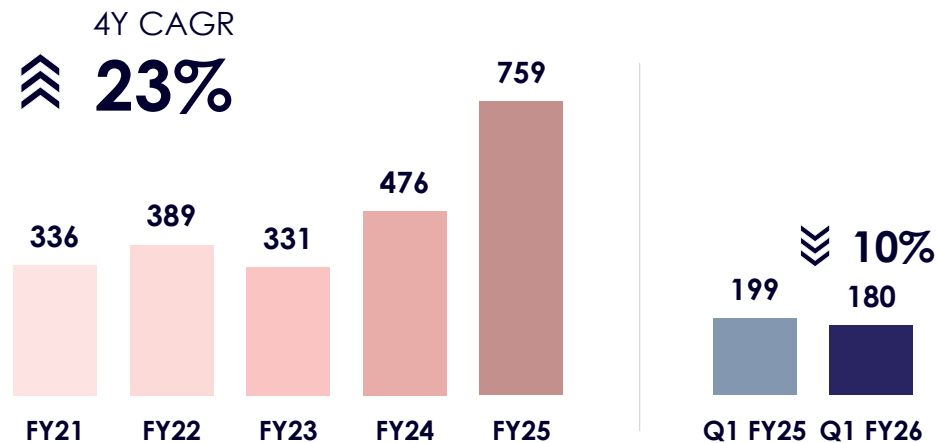
## CLIENT ASSETS - ASSET SERVICES



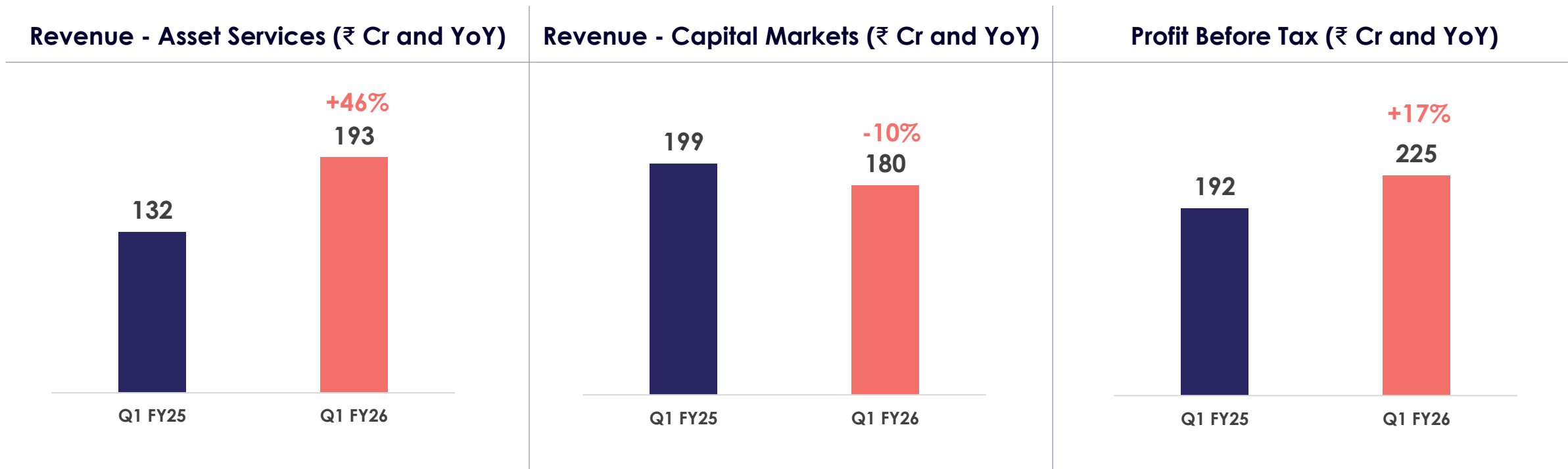
## REVENUES - ASSET SERVICES



## REVENUES - CAPITAL MARKETS



# Nuvama Asset Services and Capital Markets: Performance Metrics



1. Asset Services Q1 revenues grew by 46% YoY, driven by scale up of existing and addition of new clients, across both - international and domestic client segments
2. Capital Markets Q1 revenues decreased by 10% YoY
  - o Market momentum improved in Q1, revenues grew 10% QoQ
  - o Fixed income markets continue to grow, driven by improved client coverage and growth in volumes



# Doing it right ! Driving growth, earning recognition

## Recognized with prestigious awards for excellence

- Best Specialist Private Bank-India - Global Private Banking Innovation Awards, 2025
- Best Specialist Private Bank for UHNW Clients – Global Private Banking Innovation Awards, 2025
- Online Lead Generation Campaign of the year 2025 – 5th edition of BFSI Digital Stallions Forum's The Great Indian BFSI Awards, 2025
- Mobile App of the year 2025 - Nuvama Markets App – 5th edition of BFSI Digital Stallions Forum's The Great Indian BFSI Awards, 2025
- Financial Inclusion Initiative 2025 - WE Bazaar Initiative by Nuvama Wealth's Blue Bindi Program – 5th edition of BFSI Digital Stallions Forum's The Great Indian BFSI Awards, 2025
- Best Custody Specialist - India, Quant Funds – The Asset Triple A Sustainable Investing Award, 2025
- Best Broker Domestic – Finance Asia Awards, 2025



# ESG: Growing responsibly through ESG leadership

| ENVIRONMENT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | SOCIAL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | GOVERNANCE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>○ <b>US GBC Gold certified</b> head office for interior designing</li><li>○ Minimizing scope 2 emissions by <b>procuring green energy</b> for Mumbai Corporate Office. Emissions stood at <b>474 tCO<sub>2</sub>e</b> for Q1 FY26</li><li>○ Waste reduced to <b>70.64 MT</b> in Q1 FY26 (segregation practices implemented)</li><li>○ All e-waste is disposed via certified vendors</li><li>○ <b>Water saving initiatives</b> undertaken like sensors and aerators in taps, dual flush system, etc.</li><li>○ Awareness around conscious usage of natural resources</li><li>○ Introduced recycled tissue papers in Head Office</li></ul> | <ul style="list-style-type: none"><li>○ <b>ISO 27001:2022</b> Certified - Information security management system</li><li>○ Net Promoter Score at <b>75</b></li><li>○ Gender diversity as of Jun'25 stood at <b>25.8%</b> across the organization, <b>12.4%</b> at senior management and <b>12.5%</b> at Board</li><li>○ <b>3 differently abled</b> employees across the firm as of Jun'25</li><li>○ Supporting <b>professional courses</b> such as GARP FRM, CFA, etc.</li><li>○ Continued efforts towards <b>Leadership Intervention</b> through tie-ups with B-schools</li><li>○ CSR focus areas: "<b>Investing in making The Children - The Future more capable</b>" and "<b>Environmental sustainability</b>", positively impacting <b>66k+ direct beneficiaries</b> in FY25</li></ul> | <ul style="list-style-type: none"><li>○ Aligning our approach towards ESG and CSR with <b>United Nation Sustainable Development Goals</b></li><li>○ Zero Cybersecurity Incident for Q1 FY26</li><li>○ <b>Information Security Systems Audit</b> conducted in FY26</li><li>○ All employees were <b>trained on data privacy and security</b></li><li>○ <b>Zero cases</b> of environmental non-compliance, corruption, bribery, conflict of interest and data privacy breaches</li><li>○ Board approved <b>ESG policy</b> in place</li><li>○ Board level <b>ESG Committee</b> in place</li></ul> |

# Contents

## 1. ABOUT US

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## 2. INDUSTRY OVERVIEW

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## 3. PERFORMANCE UPDATE

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## 4. STRATEGY

# Summary

- Necessary fundamentals in place
- Adequately capitalized to achieve future goals
- Well defined trajectory for each segment

# Our STRATEGIC ADVANTAGE



# Well DEFINED TRAJECTORY for each segment

| STRATEGY               | FOCUS AREAS                                                                                                                                                               |                                                                                                                                                                                                     |                                                                                                                                                 |                                                                                                                                                              | EXECUTION MARKERS                                                                              |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| Grow Wealth Management |                                                                                        |                                                                                                                                                                                                     |                                                                                                                                                 |                                                                                                                                                              |                                                                                                |
|                        |  <p>Building entire ecosystem with People at center. Double RM capacity in 3-5 years</p> |  <p>Leverage tech to optimize cost-to-serve, improve productivity and enhance experience<br/>Client, RM, EWM</p> |  <p>Continue journey from product to portfolio solutions</p> |  <p>Expand to NRI client segment and deepen existing relationships</p>    | <p><u>Sep'23</u></p> <p>In 5 years grow clients and client assets to 2-2.5x or 15-20% CAGR</p> |
|                        |                                                                                       |                                                                                                                                                                                                     |                                                                                                                                                 |                                                                                                                                                              |                                                                                                |
|                        |  <p>Grow ARR Assets and Income</p>                                                     |  <p>Expand capacity and footprint. Double RM capacity in 3-5 years</p>                                         |  <p>Build full stack offshore wealth management</p>        |  <p>Make ecosystem future ready. Focus on tech, data and governance</p> | <p><u>Jun'25</u></p> <p>Achieved CAGR of 26% YoY</p>                                           |

# Well DEFINED TRAJECTORY for each segment

| STRATEGY                                   | FOCUS AREAS                                                                                                                                                                                                                                        |                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                            | EXECUTION MARKERS                                                                                                             |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|
| Significantly<br>Scale Asset<br>Management | <br><br>Build full suite of<br>alternatives<br><br>On-going<br>Private Equity<br>Venture Debt<br>Real Assets <sup>1</sup><br><br>Launch Planned<br>Private Credit | <br><br>Continue to scale public<br>market strategies<br><br>On-going<br>Long Short<br>Absolute Return<br>Mid - Small Cap<br>Flexi Cap | <br><br>Expand<br>Distribution<br><br>Nuvama<br>Private<br>Wealth<br><br>Domestic<br>Banks, Wealth Managers,<br>Institutions<br><br>International<br>Institutions, NRIs | <u>Sep'23</u><br><br>In 5 years grow<br>AUM to 6-8x or<br>45-50% CAGR<br><br><u>Jun'25</u><br><br>Achieved CAGR<br>of 45% YoY |

# Well **DEFINED TRAJECTORY** for each segment

| STRATEGY                                                     | FOCUS AREAS                                                                                                                                                                                                         |                                                                                                                                                                                               |                                                                                                                                                                                                                                                 | EXECUTION MARKERS                                                                                                         |
|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| Asset Services<br><br>Grow assets under Clearing and Custody | <br><br>International Institutional Client Group<br><br>Grow clients and expand footprint. Continue to invest in areas of strength | <br><br>Domestic Institutional Client Group (AIF, PMS)<br><br>Grow clients and enhance product proposition | <br><br>Enterprise (Technology and Operations)<br><br>Get future ready to support scale. Increase automation, improve client experience and enhance controls | <u>Sep'23</u><br>In 5 years grow clients assets to 2-2.5x or 15-20% CAGR<br><br><u>Jun'25</u><br>Achieved CAGR of 46% YoY |

# Annexures

# Annexure 1: Our Board

Experienced and Independent composition with good mix of business and functional skills



**Birendra Kumar**  
Chairperson & Independent  
Director



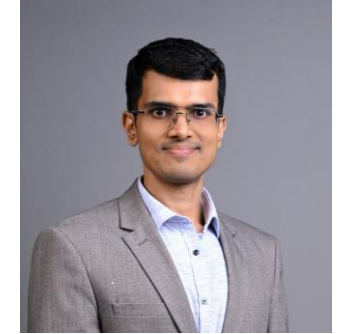
**Ashish Kehair**  
Managing Director and  
CEO



**Shiv Sehgal**  
Executive Director



**Nikhil Srivastava**  
Non-Executive Nominee  
Director



**Aswin Vikram**  
Non-Executive Nominee  
Director



**Anisha Motwani**  
Independent Director



**Sameer Kaji**  
Independent Director



**Kamlesh S. Vikamsey**  
Independent Director

# Safe harbour

## DISCLAIMER :

This presentation and the discussion may contain certain words or phrases that are forward-looking statements, which are tentative, based on current expectations of the management of Nuvama Wealth Management Limited or any of its subsidiaries, associate companies and joint ventures ("Nuvama"). Actual results may vary from the forward-looking statements contained in this presentations due to various risks and uncertainties. These risks and uncertainties include the effect of economic and political conditions in India and outside India, volatility in interest rates and in the securities market, new regulations and Government policies that may impact the businesses of Nuvama as well as the ability to implement its strategy. The information contained herein is as of the date referenced and Nuvama does not undertake any obligation to update these statements. Nuvama has obtained all market data and other information from sources believed to be reliable or are its internal estimates unless otherwise stated, although its accuracy or completeness can not be guaranteed. Some part of the presentation relating to business wise financial performance, balance sheet, asset books of Nuvama and industry data herein is reclassified/regrouped based on Management estimates and may not directly correspond to published data. The numbers have also been rounded off in the interest of easier understanding. Numbers have been re-casted, wherever required. Prior period figures have been regrouped/reclassified wherever necessary. All information in this presentation has been prepared solely by the company and has not been independently verified by anyone else. Past performance may not be indicative of the performance in the future and no representation or warranty expressed or implied is made regarding future performance.

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## NOTES:

- Slide 7: Pursuant to approvals received from SEBI and exchanges, Nuvama Wealth Management Limited was listed on BSE and NSE on 26<sup>th</sup> September 2023
- Slide 8: Company research and estimates
- Slide 9: Kotak Wealth Report, Karvy Wealth Report, Mckinsey Wealth Reports, Credit Suisse Global Wealth Reports | 2017-2022 and company estimates
- Slide 11: Revenue incorporates impact of phase 3 demerger to include merchant banking & advisory services businesses. Revenue calculated by reducing finance cost and variable business expenses from gross revenue. Total revenue includes minor amount towards corporate and eliminations - FY21 ₹ 10 Cr, FY22 ₹ (8) Cr, FY23 ₹ 2 Cr and FY24 ₹ 7 Cr. Asset Management business was started in FY21 and new schemes were launched in FY22
- Slide 13: IMF, OECD, Federal Reserve, Karvy Wealth Reports, World Bank, Credit Suisse Global Wealth Reports 2021,2022, Citi Research, Financial Times and internal company estimates
- Slide 14: Avendus, AMFI, SEBI, Preqin, BCG reports, PWC report
- Slide 25 & 32: Company internal data sources, company research, Asian Private Banker and Care Report
- Slide 20,39,40: Management fees includes fee from commercial real estate strategy. Commercial real estate (CRE) is a 50:50 JV with Cushman and Wakefield. Nuvama's share in Profit/ loss of this JV is included in the consolidated financials.
- Slide 1-53: Revenue and Operating PAT incorporates impact of phase 3 demerger to include merchant banking and advisory services businesses. Revenue is calculated by reducing finance cost and variable business expenses from gross revenue. Operating PAT excludes non-recurring expenses mainly includes demerger, listing, change in brand name and transition related expenses - FY21: ₹ 53 cr, FY22: ₹ 58 cr, FY23: ₹ 60 cr and Q1FY24: ₹14 cr. Operating PBT is before share of profit from associates and Operating PAT is after share of profit from associates and non-controlling interests
- Slide 1-53: Nuvama data and metrics presented are for or as on end of period as specified and may have been rounded off for presentation purposes

# Thank You

For more details refer data book published on our website. [Click here](#) to access.

| # | Data Book Contents                                                |
|---|-------------------------------------------------------------------|
| 1 | Consolidated Performance                                          |
| 2 | Segmental Performance - Wealth Management                         |
|   | a) Nuvama Wealth                                                  |
|   | b) Nuvama Private                                                 |
| 3 | Segmental Performance - Nuvama Asset Management                   |
| 4 | Segmental Performance - Nuvama Asset Services and Capital Markets |
| 5 | Bridge to Financial Statements                                    |

For any investor related information of the company kindly email us at [investor.relations@nuvama.com](mailto:investor.relations@nuvama.com)